Consolidated Memorial Hospital of Converse County and Affiliates
Unaudited Balance Sheet - (Statement of Net Position)
September 30, 2026

	September 2026	September 2025
ASSETS		
CURRENT ASSETS		
Cash On Hand And In Banks	1,491,426	2,071,207
Certificates Of Deposit - Unrestricted	2,381,102	4,849,150
Total Cash Assets	3,872,528	6,920,356
Assets Whose Use is Restricted		
Certificates of Deposit Securing Loan	8,280,708	7,169,130
Total Restricted Assets	$8,280,708	$7,169,130
Total Cash	$12,153,236	$14,089,487
A/R Payment Arrangement Accounts	714,168	717,948
Uncollectible Accts & Contractual Adj.	(498,902)	(500,286)
Net A/R Payment Arrangements	$215,266	$217,663
Accounts Receivable (Gross)	102,615,608	73,194,578
Uncollectible Accts. & Contractual. Adj.	(62,131,099)	(41,426,185)
Net Current Patient Accounts	$40,484,508	$31,768,393
Net Payment Accounts	$40,699,774	$31,986,056
Inventories Of Supplies	3,285,919	3,412,883
Other Current Assets	10,788,850	11,534,884
Other Investments	1,757,150	1,757,150
Total Current Assets	$15,831,919	$16,704,916
LAND, BUILDING AND EQUIPMENT, net	60,948,722	36,087,389
OTHER ASSETS		
Investment - Big Country Rehab	293,647	188,982
Investment - Medical Practice	14,710,777	14,852,827
Goodwill	42,830,506	44,476,856
Total Other Assets	$57,834,930	$59,518,665
Total Assets	$187,468,582	$158,386,513
LIABILITIES AND FUND EQUITY		
CURRENT LIABILITIES		
Accounts Payable	15,980,175	6,664,535
Accrued Salaries	3,258,751	3,700,967
Accrued Self Funded Health Insurance	(3,295)	-
Accrued Taxes And Deductions	1,179,424	885,627
Current Capital Lease Liability	-	1,932,216
Current Portion of CD Secured Note	10,108,214	6,242,583
Total Current Liabilities	$30,523,268	$19,425,928
OTHER LIABILITIES		
Contingent Liabilities	288,000	72,000
Medicare Cost Report Settlement-(Previous Years)	2,937,637	2,371,790
Medicare Cost Report Settlement-(Current Year)	330,300	204,505
Long Term Portion of Asset Secured Loans	46,160,602	28,963,490
Long Term Capital Lease Liability	-	2,512,897
Total Other Liabilities	49,716,538	34,124,682
Total Liabilities	$80,239,807	$53,550,610
FUND EQUITY		
Fund Balance	108,477,702	102,691,217
Net Income	(1,248,927)	2,144,686
Total Fund Balance	$107,228,775	$104,835,903
Total Liabilities And Fund Equity	$187,468,582	$158,386,513

Consolidated Memorial Hospital of Converse County and Affiliates
Unaudited Income Statement Summary - (Statement of Revenues, Expenses, and Changes in Net Position)
Budget Variance Report

Current Month				Year to Date			Prior Year YTD	
Sep 2026	Budget	Variance Amount	**September**	YTD Thru Sep 2026	YTD Budget	Variance Amount	YTD Thru Sep 2025	Change From Prior YTD
			Patient Revenue					
$4,830,651	$4,358,208	$472,443	Inpatient	$10,127,717	$13,365,174	($3,237,457)	$11,375,902	($1,248,185)
23,853,533	22,038,232	1,815,301	Outpatient	65,806,845	67,583,929	(1,777,084)	55,067,393	10,739,452
7,908,653	8,446,260	(537,607)	Physician Clinics	22,769,680	25,901,870	(3,132,190)	24,232,208	(1,462,528)
$36,592,837	$34,842,700	$1,750,137	Total Patient Revenue	$98,704,242	$106,850,973	($8,146,731)	$90,675,503	$8,028,739
			Deductions From Revenue					
11,385,278	$10,533,992	(851,286)	Medicare	30,738,562	32,304,241	1,565,679	26,586,327	(4,152,235)
2,361,036	$1,738,025	(623,011)	Medicaid	6,548,453	5,329,942	(1,218,511)	4,798,079	(1,750,373)
395,061	$515,700	120,639	Worker's Compensation	1,137,824	1,581,479	443,655	1,441,468	303,644
4,903,980	$5,726,256	822,276	Other Contractuals	12,851,716	17,560,515	4,708,799	12,969,674	117,958
1,822,262	918,050	(904,212)	Indigent Care	3,980,817	2,815,352	(1,165,465)	3,400,005	(580,812)
1,071,006	2,170,346	1,099,340	Other	3,678,403	6,655,737	2,977,334	2,428,586	(1,249,817)
$21,938,624	$21,602,369	($336,255)		$58,935,775	$66,247,266	$7,311,491	$51,624,140	($7,311,635)
14,654,213	13,240,331	1,413,882	Net Patient Revenue	39,768,468	40,603,707	(835,239)	39,051,364	717,104
40%				40.3%				
224,460	249,413	(24,953)	Other Operating Revenue	713,694	764,864	(51,170)	849,669	(135,976)
$14,878,673	$13,489,744	$1,388,929	Total Operating Revenue	$40,482,161	$41,368,571	($886,410)	$39,901,033	$581,128
			Operating Expenses					
4,985,348	4,833,259	(152,089)	Salaries & Wages	15,569,443	14,822,002	(747,441)	14,169,916	(1,399,527)
1,024,948	1,139,039	114,091	Benefits	3,785,101	3,493,096	(292,005)	3,346,267	(438,834)
534,612	159,867	(374,745)	Contract Labor	1,137,519	490,257	(647,262)	786,381	(351,138)
3,749,053	3,684,123	(64,930)	Supplies	10,920,761	11,298,034	377,273	10,787,503	(133,258)
417,009	517,516	100,507	Lease & Rentals	1,269,061	1,587,051	317,990	1,067,643	(201,417)
201,259	149,134	(52,125)	Other Expenses	451,361	457,371	6,010	575,438	124,077
0	(1)	(1)	Management Fees	0	(1)	(1)	0	0
19,180	16,586	(2,594)	Legal	65,272	50,865	(14,407)	317,631	252,359
115,229	82,588	(32,641)	Travel & Education	243,883	253,320	9,437	409,153	165,270
132,792	181,528	48,736	Maintenance & Repair	614,981	556,694	(58,287)	540,771	(74,210)
527,968	417,579	(110,389)	Physician Fees	1,537,655	1,280,577	(257,078)	1,055,470	(482,185)
1,410,667	1,425,581	14,914	Purchased Services	4,562,609	4,371,777	(190,832)	2,911,525	(1,651,084)
91,759	45,616	(46,143)	Insurance	279,438	139,890	(139,548)	166,418	(113,020)
145,592	127,899	(17,693)	Utilities	443,836	392,193	(51,643)	394,898	(48,938)
$13,355,416	$12,780,314	($575,102)	Total Expenses	$40,880,918	$39,193,126	($1,687,792)	$36,529,013	($4,351,905)
1,523,257	709,430	813,827	Earnings Before Depreciation	(398,757)	2,175,445	(2,574,202)	3,372,020	(3,770,777)
10.2%	5.3%		EBIDA	-1.0%	5.3%			
477,348	422,778	(54,570)	Depreciation	1,519,586	1,296,518	(223,068)	1,739,319	219,733
149,033	146,987	(2,046)	Amortization	447,100	450,762	3,662	447,100	0
896,875	139,665	757,210	Operating Gain/(Loss)	(2,365,443)	428,165	(2,793,608)	1,185,601	(3,551,044)
6.0%	1.0%			-5.8%	1.0%			
			Non-Operating Items					
(228,185)	(322,921)	94,736	Interest Expense	(356,942)	(990,292)	633,350	(456,025)	99,083
52,882	11,786	41,096	Interest Income	96,025	36,145	59,880	163,452	(67,427)
225,000	221,233	3,767	County - Indigent Care Reimbursement	675,000	681,781	(6,781)	725,000	(50,000)
50,000	50,000	0	County - Ambulance Reimbursement	150,000	150,000	0	100,000	50,000
3,494	280,110	(276,616)	Other Non-Operating	552,434	859,003	(306,569)	426,658	125,776
103,191	240,208	(137,017)	Total Non-Operating Items	1,116,517	736,637	379,880	959,085	157,432
$1,000,066	$379,873	$620,193	Net Income/(Loss)	($1,248,927)	$1,164,802	($2,413,729)	$2,144,686	($3,393,612)

Consolidated Memorial Hospital of Converse County and Affiliates
Unadited Statement of Cash Flows
September 30, 2026

Beginning Balance		13,014,956
Cash from Operations		
Operating Income	896,875	
Increase in Accounts Receivable	(3,088,003)	
Increase in Accounts Payable	1,388,626	
Decrease in Other Current Assets	345,904	(456,599)
Cash from Financing		
Non-Operating Income	103,191	
Decrease in Notes Payable	(782,944)	
Increase in Other Liabilities	107,915	(571,838)
Cash from Investing		
Decrease in Property, Plant, and Equipment	17,683	
Decrease in Other Assets	149,033	166,716
Ending Balance		12,153,236